June 9-10, 2014 Chicago, IL

# FMI Foundation Retail Food Safety Forum Be on the Forefront of Retail Food Safety



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Innovations in Cleaning and Sanitation Tom Ford MPH Vice President, Food Safety Ecolab



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Discussion points:

Why cleaning and sanitation is important?

What are your customers perceptions about (and their reactions to) your level of cleanliness?

Why is it a challenge for the store team?

Is it a health concern?

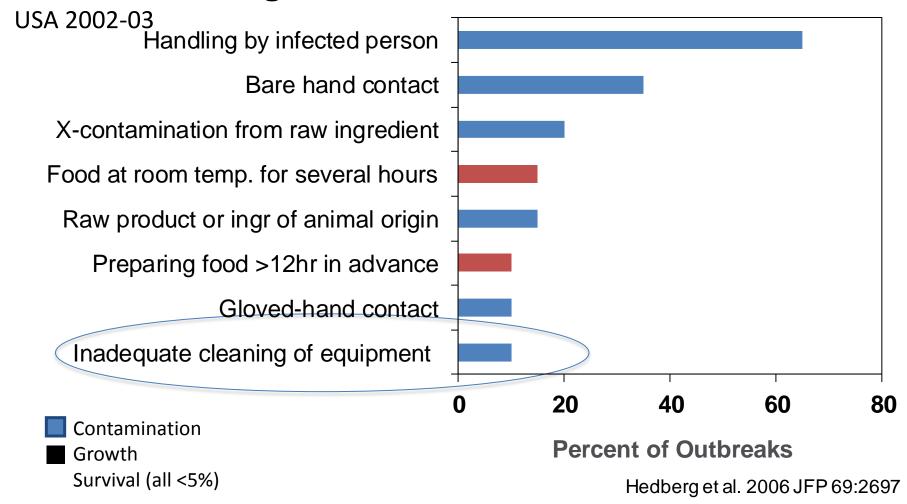
What can/should you do about it?



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### Contributing Factors to Restaurant Outbreaks







### Three levels of clean at the food service level?

- ▲ Cleanliness level that is "inherited", tolerated?
- ▲ Cleanliness level that is desired (SSOPs effectively executed, at proper frequency)
- Microbiologically clean



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### Cleanliness in Food Retail

Psychological Relevance of Cleanliness and Food Safety for Consumer Behaviour



#### Sauberkeit im Lebensmitteleinzelhandel

Psychologische Relevanz von Sauberkeit und Lebensmittelsicherheit für das Konsumenterwerhalten

#### La propreté en grande consommation:

Importance psychologique de la propreté et de la sécurité des aliments pour le consommateur

Qualitative Analysis: Psychological Relevance of Cleanliness and Food Safety for Consumers in Food Retail

**Findings** 

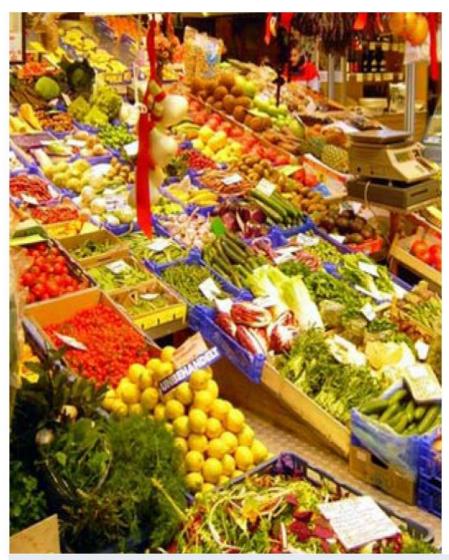
Barcelona, 6th February 2009

rheingold



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Consumers seek a lively cleanliness they want to **experience** the products **sensually**.

They are seeking **sensual juicy plentifulness** that is appetisingly presented.

"A bit of natural dirt conveys the right organic feeling in the vegetable section. It gives you the feeling it is straight from the field."

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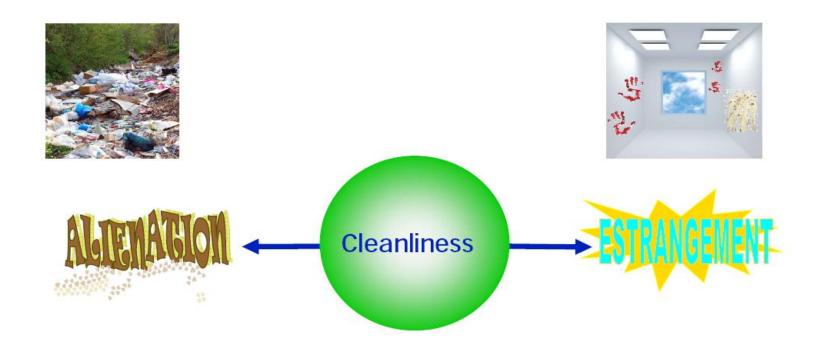
## Too much cleanliness seems sterile and even dead (Estrangement).

- Everything living is destroyed and cleaned away.
- The person themselves becomes 'dirt'/a 'stranger.



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Qualitative Analysis:

Psychological Relevance of Cleanliness and Food Safety for Consumers in Food Retail







### Food Safety Culture discussions with:

- SuperValu
- Delhaize
- Walmart Global
- Walmart China
- Publix
- ▲ Metro



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### Survey Results

#### Culture- cost/benefit ratio

- ▲ A company's culture, and the majority of consumers, do not have the perception of hygiene as we (food safety people) do, it is difficult for QA alone to push for change"
- The economic rule, if there is no demand for better hygiene, business leaders will not see a need to do more than basics that the consumers expect.
- ▲ Hygiene is the price of entry, is there a payoff for more of an investment?
- ▲ Competitive advantage? It's a competitive disadvantage if you don't!



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### Survey Results

### Training:

- "Most companies do a good job teaching food safety, but very few train them on cleaning, sanitation and general housekeeping, yet these directly impact customer perception"
- ✓ On the job training places the burden at the store level; training up front creates associate buy in and therefore better execution
- "Understanding why takes people from doing a task because they are told to, or have to; to doing it because they want to"



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### **Behavior Change**





Subjective norm



Intention



**Behavior** 

Perceived behavioral control



Theory of planned behavior, Ajzen, 1991

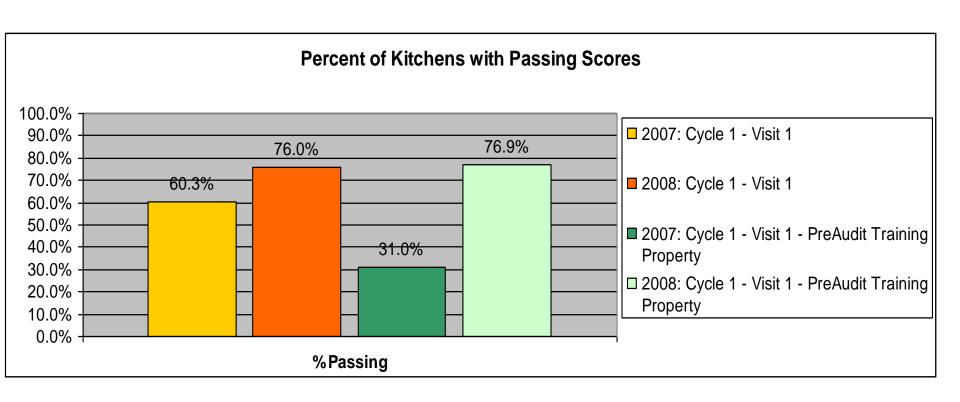
Used with permission of Dr. Ben Chapman, NC ST



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### **Effect of Training and Monitoring**





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### The science of food safety behavior

When Food Handler behavior has been recognized as a problem the historical solution has been more knowledge dominated training without considering the use of psychological approaches to understand and eventually modify behavior

(Griffith, C.J. 2000 "Food safety in catering establishments" in Farber, J/M. and Todd, E.C.D. (eds) Safe Handling of Foods Marcel Dekker, Winnipeg, pp 235-56)

Student compliance with hand hygiene recommendations during an outbreak of Norovirus at a University in Ontario, finds that only 17% of the students followed posted hand hygiene recommendations but that 83% said they did. (Surgeoner, Chapman, Powell, Journal of Environmental Health Sept 2009)

It has been suggested that 97% of outbreaks traced to non-manufacturing food businesses involved a food handler error/malpractice (Howes et. al. 1996)





## Prevalence, Persistence and Control of Foodborne Pathogens

## Listeria monocytogenes in Retail Delis -- a Case Study

Haley F. Oliver, Ph.D. Assistant Professor Purdue University



### Estimated annual human health burden of selected known foodborne diseases, United States

| Pathogen               | Illnesses | Deaths Case-fatal |       |  |  |
|------------------------|-----------|-------------------|-------|--|--|
| Campylobacter          | 1,322,137 | 119               | 0.1%  |  |  |
| Salmonella             | 1,229,007 | 452               | 0.5%  |  |  |
| <i>E. coli</i> O157:H7 | 96,534    | 31                | 0.5%  |  |  |
| Listeria (LM)          | 1662      | 266               | 15.9% |  |  |



Scallan, et al., Emerging Infectious Diseases, 2011



### FDA-FSIS Quantitative Risk Assessment for *Listeria* monocytogenes in Ready-to-Eat Foods (2003)

Summary Table 1. Relative Risk Ranking and Predicted Median Cases of Listeriosis for the Total United States Population on a per Serving and per Annum Basis

| Relative |                                                | Predicted Median Cases of Listeriosis for 23 Food Categories |                      |                              |                                      |        |
|----------|------------------------------------------------|--------------------------------------------------------------|----------------------|------------------------------|--------------------------------------|--------|
| Risk     | Per Serving Basis <sup>a</sup> Per Annum Basis |                                                              |                      | Per Annum Basis <sup>b</sup> |                                      |        |
| Ranking  |                                                | Food                                                         | Cases                |                              | Food                                 | Cases  |
| 1        |                                                | Deli Meats                                                   | 7.7x10 <sup>-8</sup> | Very<br>High                 | Deli Meats                           | 1598.7 |
| 2        | ~                                              | Frankfurters, not reheated                                   | 6.5x10 <sup>-8</sup> | Risk                         | Pasteurized Fluid Milk               | 90.8   |
| 3        | High Risk                                      | Pâté and Meat Spreads                                        | 3.2x10 <sup>-8</sup> | High                         | High Fat and Other Dairy<br>Products | 56.4   |
| 4        | Hiş                                            | Unpasteurized Fluid<br>Milk                                  | 7.1x10 <sup>-9</sup> |                              | Frankfurters, not reheated           | 30.5   |
| 5        |                                                | Smoked Seafood                                               | 6.2x10 <sup>-9</sup> |                              | Soft Unripened Cheese                | 7.7    |
| 6        |                                                | Cooked Ready-to-Eat<br>Crustaceans                           | 5.1x10 <sup>-9</sup> | Risk                         | Pâté and Meat Spreads                | 3.8    |
| 7        | rate<br>k                                      | High Fat and Other<br>Dairy Products                         | 2.7x10 <sup>-9</sup> | Moderate                     | Unpasteurized Fluid Milk             | 3.1    |
| 8        | Moderate<br>Risk                               | Soft Unripened Cheese                                        | 1.8x10 <sup>-9</sup> | Mod                          | Cooked Ready-to-Eat<br>Crustaceans   | 18 2.8 |
| 9        | ]                                              | Pasteurized Fluid Milk                                       | 1.0x10 <sup>-9</sup> |                              | Smoked Seafood                       | 1.3    |



#### **PURDUE AGRICULTURE**

### 2010 FSIS Risk Assessment

FSIS Comparative
Risk Assessment for
Listeria monocytogenes in
Ready-to-eat Meat and
Poultry Deli Meats

This risk assessment indicates that of those listeriosis cases and deaths attributed to deli meats, approximately 83% are associated with deli meats sliced at retail.

| Relative Predicted Median Cases of Listeriosis for 23 Food Categories |                                |                      |                              |        |  |
|-----------------------------------------------------------------------|--------------------------------|----------------------|------------------------------|--------|--|
| Risk                                                                  | Per Serving Basis <sup>a</sup> |                      | Per Annum Basis <sup>b</sup> |        |  |
| Ranking                                                               | Food                           | Cases                | Food                         | Cases  |  |
| 1                                                                     | Deli Meats                     | 7.7x10 <sup>-8</sup> | Nery Deli Meats              | 1598.7 |  |



### Results – Longitudinal Testing

- 30 stores
- Total samples = 4512
- 9.4% (425/4512) positive for LM
  - -73/1604 (**4.5%**) of "Food Contact Surfaces" positive for *LM*
  - 18/540 (3.3%) of "Transfer Points" positive for LM
  - -334/2368 (**14.1%**) of "Non-Food Contact Surfaces" positive for *LM*

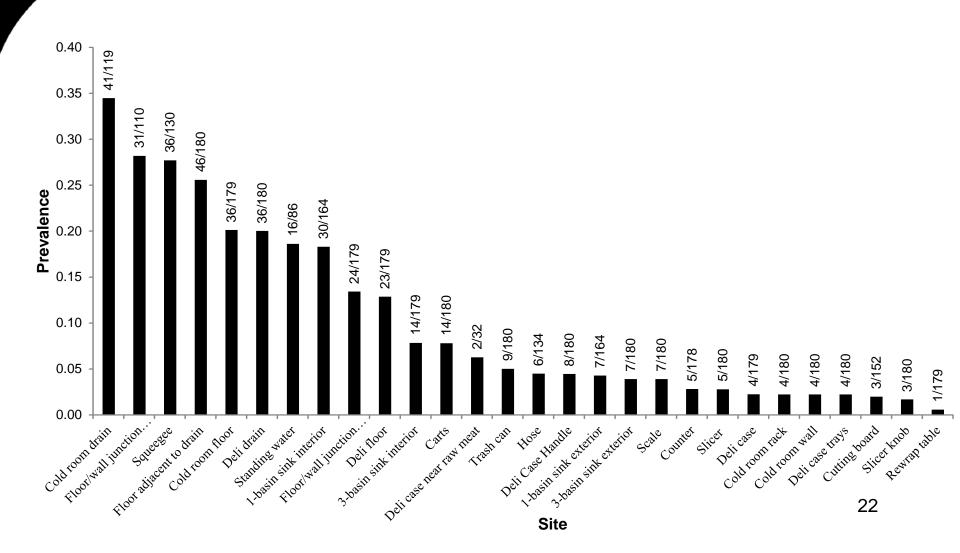


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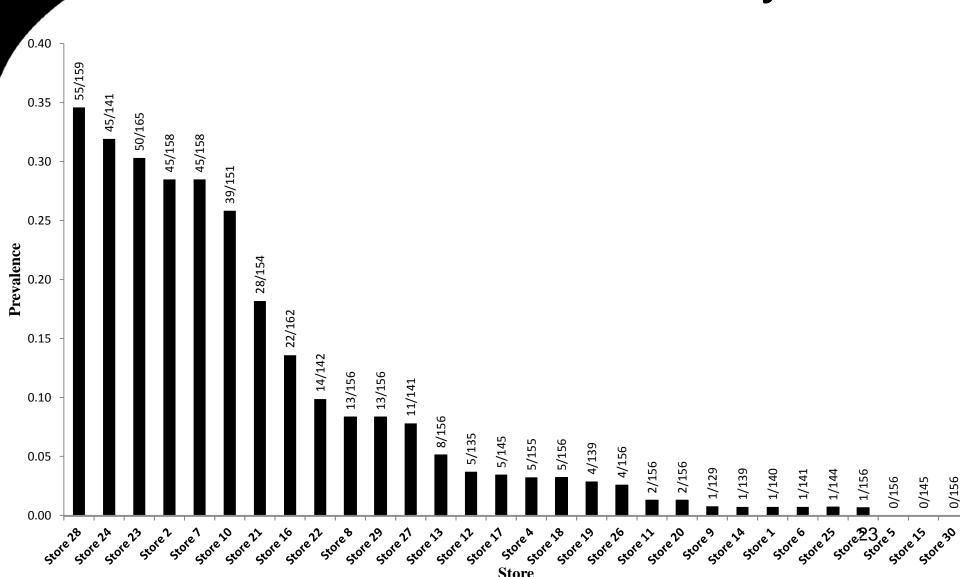


### Prevalence of LM by Site



#### PURDUE AGRICULTURE

### Prevalence of LM by Store





Deli case near raw meat

8-basin sink interior

1-basin sink interior

Non-food contact sites 3-basin sink exterior

1-basin sink exterior

Floor adjacent to drain

Floor/wall junction (3-basin)

Floor/wall junction (1-basin)

Deli case trays

Cold room rack **Cutting board** 

Rewrap table

Counter

Deli drain

Deli floor

Squeegee

Trash can

Hose

Scale

Cart Wheel

Cold room floor

Cold room wall

Cold room drain

Standing water

**Transfer Points** Slicer knob Case handle

Slicer Deli case

| Ł |   |
|---|---|
| T | Y |
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**August** 

CU-258,69

CU-258,333

CU-258,69

CU-295,329

CU-258.69

CU-258,69

CU-258,69

CU-258,69

September

CU-8,96

RDUE AGRICULTURE

October

NT

LM

LM

LM

CU-258,69

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CU-258.69

NT

CU-258.69

November December

CU-294.321

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| PURDUE AGRICILITURE           |            |            |             |            |            |         |  |
|-------------------------------|------------|------------|-------------|------------|------------|---------|--|
| UNIVERSITY                    |            |            |             |            |            |         |  |
|                               | August     | September  | October     | November   | December   | January |  |
| Food Contact Sites            | August     | September  | October     | November   | December   | January |  |
| Took contact sites            | -          | -          | _           | _          | _          | -       |  |
| 11 case                       | _          | _          | _           | _          | _          | _       |  |
| Deli case near raw meat       | _          | CU-259,322 | _           | _          | _          | _       |  |
| Deli case trays               | _          | -          | _           | _          | _          | _       |  |
| 3-basin sink interior         | _          | _          | _           | _          | _          | _       |  |
| 1-basin sink interior         | CU-40,96   | CU-296,330 | CU-57,267   | CU-296,330 | _          | LM      |  |
| Cold room rack                | -          | -          | -           | -          | _          | -       |  |
| Cutting board                 | -          | CU-262,79  | -           | -          | -          | -       |  |
| Rewrap table                  | -          | -          | -           | -          | -          | -       |  |
| Counter                       | -          | -          | -           | -          | -          | -       |  |
| Non-food contact sites        |            |            |             |            |            |         |  |
| 3-basin sink exterior         | -          | -          | -           | -          | -          | -       |  |
| Floor/wall junction (3-basin) | CU-258,323 | CU-258,322 | -           | -          | -          | LM      |  |
| 1-basin sink exterior         | -          | -          | -           | -          | -          | -       |  |
| Floor/wall junction (1-basin) | CU-258,323 | CU-258,323 | _           | CU-258,69  | -          | LM      |  |
| Deli drain                    | CU-259,322 | CU-258,323 | CU-11,320   | CU-262,334 | -          | LM      |  |
| Floor adjacent to drain       | CU-259,322 | CU-262,317 | CU-258,322  | LM         | CU-258,322 | LM      |  |
| Deli floor                    | CU-258,333 | CU-258,323 | -           | -          | -          | LM      |  |
| Cold room floor               | CU-258,322 | -          | CU-258,322  | -          | -          | LM      |  |
| Cold room wall                | -          | -          | -           | <u>-</u>   | -          | _       |  |
| Cold room drain               | CU-258,322 | CU-259,322 | CU-258,67   | LM         | CU-258,323 | LM      |  |
| Standing water                | CU-82,215  | NT         | CU-298, 335 | NT         | CU-258,323 | -       |  |
| Squeegee                      | CU-259,322 | CU-258,322 | CU-262,334  | LM         | CU-259,322 | LM      |  |
| Cart Wheel                    | -          | -          | CU-258,323  | -          | -          | -       |  |
| Hose                          | -          | -          | -           | -          | -          | -       |  |
| Trash can                     | -          | CU-258,322 | -           | -          | -          | LM      |  |
| Transfer Points               |            |            |             |            |            |         |  |
| Slicer knob                   | -          | -          | -           | -          | -          | 25 -    |  |
| Case handle                   | -          | CU-258,322 | -           | -          | -          | -       |  |
| Scale                         | -          | -          | -           | -          | -          | -       |  |



### Information lead to Innovation:

- Contact time is critical for "below the waist" areas
- Oil/soil interface is a harborage point
- Contact points "above the waist" is still an issue



## Contact time is critical for "below the waist" areas

White out foaming technology and more aggressive chemistry

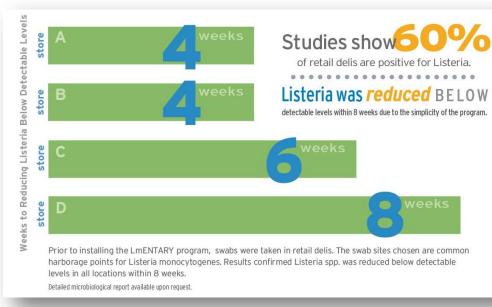




### Oil/Soil interface is a harborage point

#### **REAL WORLD RESULTS**

#### Reduced Listeria



- Does the job of 4 products. Cuts cleaning steps in half.
- Validated in real world delis
  - Reduces Listeria spp beyond detectable levels
  - Improves coefficient of friction
  - Reduces labor, water, and energy

LmENTARY
Program
Enzymatic and
Sanitizer



## Contact points "above the waist" are still an issue

SIMPLER PROCESS. IMPROVED CLEANING.

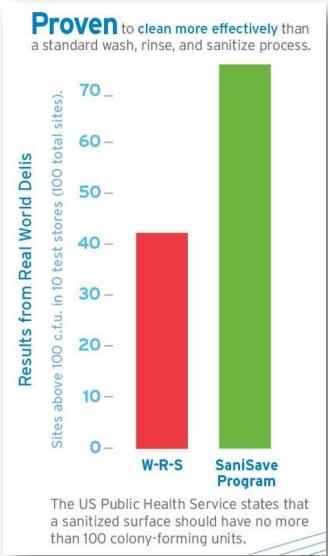


- No-Rinse Cleaner Sanitizer for food contact surfaces
- Simplifies process with 1 product, no-rinse application
- Validated to improve cleaning in real world delis

### SaniSave Program

**REAL WORLD RESULTS** 

- 100 swab test
- 3 weeks using SaniSave
- Before swabs with <100 CFU: 42</li>
- After swabs with <100 CFU: 77</li>





### Summary:

- Cleaning and sanitation is a significant food safety concern
- Your customers assess and act on your level of cleanliness
- Cleaning and sanitation is a unique challenge for the retail industry
- The science shows pathogens are present
- Specific innovations and a multifaceted approach is the solution
- People-facility design- effective and appropriate tools and procedures- oversight and support



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## People – facility design – effective and appropriate tools and procedures – oversight and support

Effective and appropriate tools and procedures
"There is a best way to handle food, let's handle it that way"
Lee Cockrell -WDW

People
"Create a hook,
touch their
heart"
Cory Hedman
Meijer

Cleaning and Sanitation
Success

Facility and Design
"Let's not set up our
people for failure, let's set
them up for success"
Bruce Peterson –
Wal-Mart

Oversight & Support
Food safety expert vs. Food safety
leader-"Be courageous



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Thank You!

